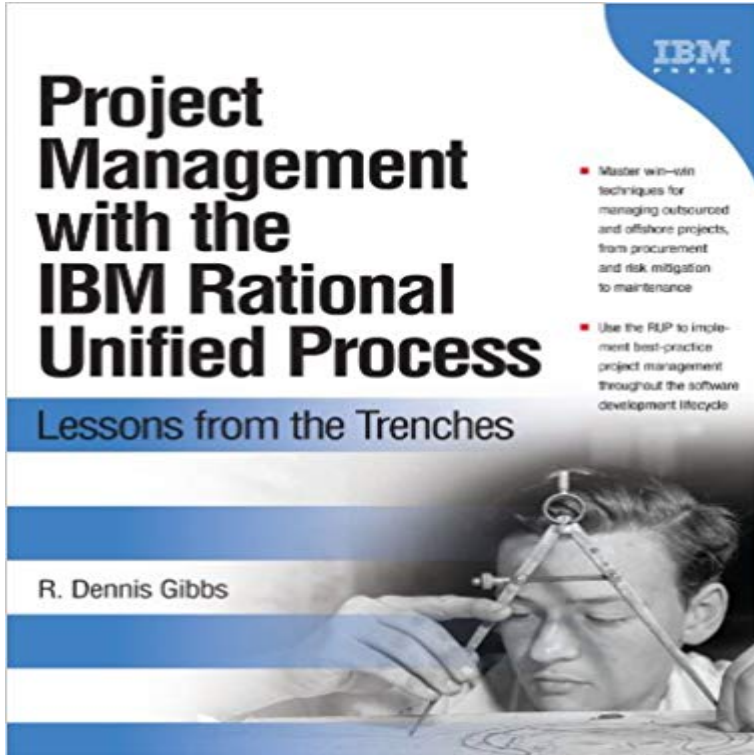


Project Management with the IBM Rational Unified Process: Lessons From The Trenches



Master winwin techniques for managing outsourced and offshore projects, from procurement and risk mitigation to maintenance Use RUP to implement best-practice project management throughout the software development lifecycle Overcome key management challenges, from changing requirements to managing user expectations The Hands-On, Start-to-Finish Guide to Managing Software Projects with the IBM Rational Unified Process This is the definitive guide to managing software development projects with the IBM Rational Unified Process (RUP). Drawing on his extensive experience managing projects with the RUP, R. Dennis Gibbs covers the entire development lifecycle, from planning and requirements to post-mortems and system maintenance. Gibbs offers especially valuable insights into using the RUP to manage outsourced projects and any project relying on distributed development teamsoutsourced, insourced, or both. This from the trenches guidebook is invaluable for anyone interested in best practices for managing software development: project managers, team leaders, procurement and contracting specialists, quality assurance and software process professionals, consultants, and developers. If youre already using the RUP, Gibbs will help you more effectively use it. Whatever your role or the RUP experience, youll learn ways to Simplify and streamline the management of any large-scale or outsourced project Overcome the challenges of using the RUP in software project management Optimize software procurement and supplier relationships, from Request for Proposals (RFPs) and contracts to delivery Staff high-performance project teams and project management offices Establish productive, consistent development environments Run effective project kickoffs Systematically identify and mitigate project risks Manage

the technical and business challenges of changing requirements Organize iterations and testing in incremental development processes Transition new systems into service: from managing expectations to migrating data Plan system maintenance and implement effective change control Learn all you can from project post-mortems and put those lessons into practice

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